





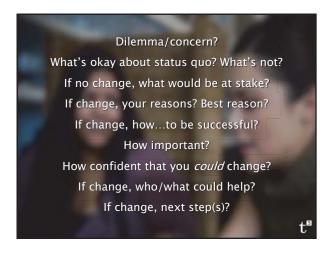






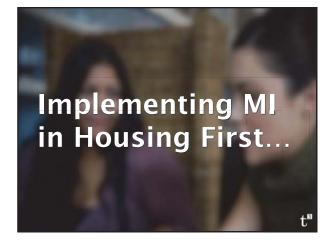
Passive-aggressive behaviors Pessimism Diet, food choices Disorganization Perfectionistic Dominating conversations Driving behaviors (e.g., speeding, road rage) Picking fights Procrastination Exercise, under-exercising Smoking Failure to set priorities, goals Solving other people's problems Failure to take risks Spending emotional energy on issues over which I Failure to reconcile breached relationships Failure to volunteer; Always volunteering have no control Spiritual or religious disciplines (e.g., church attendance, meditation, study) Fear of speaking up Fighting lost causes
 Getting even Stirring up conflict Taking medications Giving unsolicited advice Taking offense easily Tactless Gossiping Hard to admit I'm wrong · Take things too personally Too critical of myself
 Too much TV Health issues Holding grudges Impulsive spending Time managem Interpersonal control issues Too outspoken It's all about me Too neat; too messy Judgmental attitudes/behaviors Unforgiving Jumping to conclusions Wasting time Keeping up with the Jones's

Criticizing others
Criticizing others to third parties · Overly confident Passive-aggressive behaviors Pessimism Disorganization Perfectionistic Dominatine conversations · Picking fights Driving behaviors (e.g., speeding, road rage) Procrastination Exercise, under-exercising Smoking Failure to set priorities, goals · Solving other people's problems Failure to take risks Spending emotional energy on issues over which I Failure to reconcile breached relationships Spiritual or religious disciplines (e.g., church attendance, meditation, study) Failure to volunteer; Always volunteering Fear of speaking up Fighting lost causes Stirring up conflict Getting even · Taking medications Giving unsolicited advice Taking offense easily Tactless Gossiping Hard to admit I'm wrong · Take things too personally · Too critical of myself Health issues Holding grudges Too much TV Time managem Impulsive spending Interpersonal control issues Too outspoken Too neat; too messy It's all about me



















- Designate an **MI Skills Development** person or team to promote ongoing training and skills practice opportunities within the agency
- Establish MI learning circles (aka communities of practice, coaching circles) that meet regularly to sustain learning and strengthen skills
 - Groups of 4-8
 - Focus on practicing specific MI skills and incorporating them into practice conversations with accurate feedback and coaching

- Develop an organizational philosophy of care statement that aligns with MI spirit and practice
- Code audiotaped segments of MI
 conversations using the MICA (Motivational
 Interviewing Competency Assessment) or
 MITI (Motivational Interviewing Treatment
 Integrity) tool to provide feedback and
 coaching











Include MI experience as a job requirement or preference when advertising for, screening, and hiring new staff, especially direct-service and supervisory positions
 In job interviews, ask applicants to provide MI-adherent responses to sample statements (e.g. Helpful Responses Questionnaire), demonstrate their MI skills in a "mock interview" in the moment, or submit a sample tape of their practice to be reviewed later

- Offer regularly scheduled introductory and advanced MI training opportunities (ensuring that participants are assigned to or already a part of an ongoing learning circle)
- Contract as needed with external MI coaches, trainers, and consultants to promote ongoing learning
- Encourage self-initiated learning by providing resources such as MI books, ebooks, articles, training tapes, skill-building exercises, and other learning tools

- Ensure that clinical supervisors are trained in MI and are MI-consistent in their supervisory methods
- In supervisory sessions make it an expectation for supervisors to pay attention to staff progress in MI skill-building
- Include MI skill-building as a professional development goal for all practitioners in their job performance plans

- Provide opportunities for select staff to be trained in using the MICA (Motivational Interviewing Competency Assessment) or MITI (Motivational Interviewing Treatment Integrity) tool to code MI conversations for feedback and coaching
- Participate in MI-related clinical research studies (or possibly seek out opportunities to conduct research)
- Revise program intake forms and progress notes to reflect and promote an MI-consistent approach

- Create MI-related visual reminders (posters, signs, buttons, importance and confidence rulers)
- Develop an **online MI discussion forum** within your agency
- Encourage selected staff to become trained as MI trainers through the Motivational Interviewing Network of Trainers (MINT) and participate in the MINT community of practice

Initiate your own inspired ideas...

